Association of Corporate Investigators

HOSTED BY KPMG



AN ACI WORKSHOP · HONG KONG 2027

Greater China & Hong Kong Corporate Investigations Immersive Workshop

Be Defensible. Be Resilient. Be Trusted.

An immersive, engaging and interactive ACi workshop delivering robust, credible, defensible, evidence-led and secure Corporate Investigations. In Greater China and Hong Kong, it's all about Corporate Investigations that stand up to the test.

VENUE
KPMG, Harbour Room
8th Floor, Prince's Building
10 Chater Road, Central, Hong Kong

DATE
Tuesday 12th January 2027

TIMINGS
9.30am registration
4pm workshop ends

PRICE
HKD 999

Places are limited.
Register your interest for ACi GC and HK January 2027.

BE READY WHEN THE INVESTIGATION MATTERS MOST.

THE WORKSHOP

When internal & external scrutiny intensifies, will your investigation withstand the test?

Join the Association of Corporate Investigators (ACi) in Hong Kong for a highly practical, immersive workshop designed for professionals who need investigations to be fair, disciplined, secure and defensible. Drawing on the ACi's *Introduction to Corporate Investigations*, and relevant ISO standards the programme takes you through the essential investigation lifecycle; then stress-tests those principles against the real-world decisions, blind spots and breakdowns which are explored in the ACi's *Anatomy of Investigative Failures*.

Build investigations that are ready for challenge

01

Set the investigative foundations

Triage concerns, assess risk, define scope, build a proportionate plan and establish sound governance from the outset.

02

Protect the integrity of the evidence to acquire

Identify, acquire, preserve, analyse and present information with a clear, secure and auditable approach.

03

Interviewing the people and processes involved

Conduct effective interviews, manage stakeholders, protect confidentiality and address legal, privacy and cross-border considerations.

04

Reaching defensible conclusions and reporting

Test competing explanations, document decisions and produce clear reports that can withstand internal, regulatory and legal scrutiny.

Learn why even good investigations can go wrong!

From the ACi *Anatomy of Investigative Failures* approach, participants will examine how unclear mandates, premature assumptions, scope drift, weak evidence handling, poor interview practice, compromised independence, information leakage and stakeholder pressure can undermine an otherwise credible process. Through facilitated scenarios, you will identify warning signs early and practise the interventions that keep an investigation on track.

LOOKING AHEAD

What's next: there's a lot happening in the corporate investigations landscape in 2027 and beyond

The ACi will bring its global community perspective to the developments reshaping the profession: the responsible use of AI and investigation technology; rising expectations around data provenance, privacy and cyber security; more complex cross-border evidence and regulatory cooperation; evolving whistleblowing and speak-up environments; and growing pressure for demonstrable independence, consistency and professional standards. Translate these developments into practical questions for your own investigation model; and leave better prepared for what comes next.

THE FORMAT

This is not your ordinary workshop … it's a working investigation laboratory

Work together through shared case studies, make decisions with incomplete information, challenge assumptions and see how each choice affects the integrity of the outcome. Expert facilitation, peer exchange and structured debriefs turn principles into repeatable practice.

You will leave able to

- → structure and govern an investigation from intake to closure;
- → make stronger, better-documented decisions under pressure;
- → recognise and correct common failure points before they become critical;
- → benchmark your approach against ACi-informed good practice; and
- → anticipate the capabilities, controls and professional standards the next investigative landscape will demand.

Who should attend?

In-house investigators
Ethics and Integrity teams
Risk leaders
Internal Audit professionals
Legal and compliance professionals
Forensic specialists
HR professionals and investigators
External Advisers

MEET YOUR WORKSHOP TRAINER

Simon Scales

BA (Hons), FCMI, CFE, PMI

Chief Education and Development Officer, ACi

Simon Scales BA (Hons), FCMI, CFE, PMI is the ACi's Chief Education and Development Officer and an Executive Committee and Board Member. A founder member of the Corporate Investigation Council, he has helped shape ACi's education and thought leadership on global investigative and compliance good practice, including the application of relevant ISO standards.

Across more than 40 years in investigations, compliance, governance and information security management, Simon has directed significant matters throughout Europe, North America, Asia-Pacific, India, Latin America and the CIS.

He has led and directed investigations in Greater China and Hong King, and as a former Senior Detective with the Metropolitan Police Service, trained through the UK's National Crime Faculty, he went on to hold senior roles including Director of Global Investigations at TNT (now FedEx), Head of Investigations at BP, a supervision and enforcement role with a UK regulator, and was responsible for the Senior Leadership (SMCR) Investigations at Lloyds Banking Group in the UK. His widely acclaimed experience includes misconduct (including at Senior Leadership levels), fraud, bribery and corruption, fraud, anti-money laundering, sanctions, competition and market abuse, eCrime, intellectual-property violations and significant reputational and financial risk.

Learn from experience that has delivered results

Simon has been recognised for building and leading multi-jurisdictional investigation functions, developed robust frameworks and training programmes, streamlined investigative activity and translated findings into practical remediation that reduces organisational risk.

And he's done this in Greater China and Hong Kong!

In this workshop, he shares the decisions behind those successes; not simply the theory; so participants can test proven approaches, learn from hard-won lessons and apply them to their own most demanding cases.

40+

years in investigations, compliance, governance and information security

PREVIOUS ROLES INCLUDE

Detective
Metropolitan Police Service

Director of Global Investigations
TNT (now FedEx)

Head of Investigations
BP PLC

SMCR Investigations
Lloyds Banking Group

"Teams under his leadership have been independently recognised as **"best in class"** by the Dow Jones Sustainability Index and the Basel Institute of Governance. "

AGENDA

The day at a glance

KPMG, Harbour Room, Prince's Building, Central · Tuesday 12th January 2027

09:30	Registration and tea / coffee
10:00	**Workshop commences**

10:00 to 11:15

SESSION 1

Welcome, Objectives, Triage, Assessment and Principles

Welcome, outcomes and working investigation principles
Investigation context, expectations, psychological safety and the ACi-aligned investigation lifecycle.

Organisational and individual impact
Recognising the effects on all parties, locations, systems and potential legal touchpoints.

Triage framework
Converting an allegation into assessable issues and identifying immediate threats.

Risk assessment and escalation
Prioritisation of legal, regulatory, financial, data, people and reputational risks.

Triaging challenges
Reporters and witnesses, and balancing the need for change vs outcome.

Making / defending a corporate investigation decision

11:15–11:30 BREAK

11:30 to 12:30

SESSION 2

Planning, Privilege, Evidence and Privacy

Investigation planning and terms of reference
Translating triage into a neutral, workable investigation plan.

Governance, privilege and cross-border controls
Choosing appropriate teams and information-sharing model.

Evidence strategies and preservation SUPPORTED BY SPONSOR
Identification of evidential sources in line with a proportionate preservation plan.

Mainland China data and collection decisions
Spotting privacy, localisation, transfer and national-security risks.

Hong Kong privacy and monitoring
Applying lawful, fair and proportionate collection principles.

Evidential decision making
Reconciling investigative needs with regional constraints.

12:30–13:15 BREAK

13:15 to 14:30

SESSION 3

Interviewing

Interview strategies and sequencing
Planning interviews around evidential objectives and risk.

Local interviewing nuances and protocols
Conducting fair interviews without stereotyping or coercion.

Evidence-led, non-accusatory questioning
Using cognitive interviewing modules.

Post-interview evaluation

14:30–14:45 BREAK

14:45 to 16:00

SESSION 4

Evaluating, Reporting and Stakeholder Management

Analysis of evidence and findings
Reaching balanced, "allegation-by-allegation" conclusions.

Investigation reporting and quality assurance
Drafting concise, defensible reports for multiple audiences.

Stakeholder management and Consolidating outcomes prior to case closure
Communicating findings, uncertainties and decisions without compromising independence. Converting learning from investigations into practical commitments.

16:00 **Workshop ends**

